



Elements of Infinite Possibilities







Development and Transformation in SR BU



Chief Operating Officer SR Business group

Date:2021-08-11



Agenda



- A. Eternal Materials Profile
- **B. Financial Information**
- **C.** Resins Business Overview
- D. Development and Transformation in SR BU

Profile



Core Business / Manufacturing, processing and sales Year of Establishment / 1964 Chairman / Allen K. L. Kao No of Production Sites / 23

Consolidated
Revenue
NTD 38.4

billion (2020)

No. of Employees

Headcounts of Researcher

592

R&D Expenditures

4% of Sales

Eternal is:

One of the leading suppliers of dry film photoresist in the world.

One of three largest UV curable Monomers & Oligomers material suppliers.

One of the leading suppliers of synthetic resin in Asia.











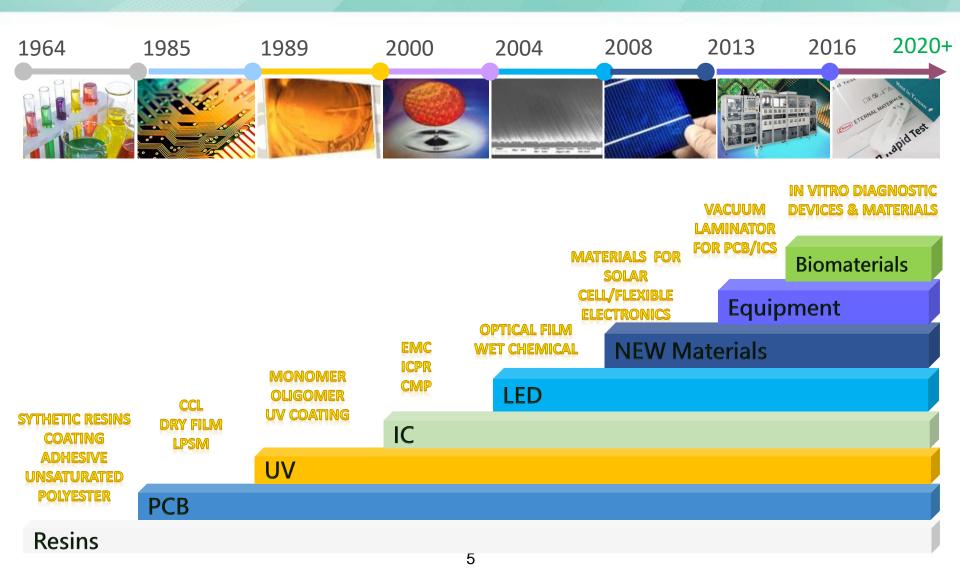






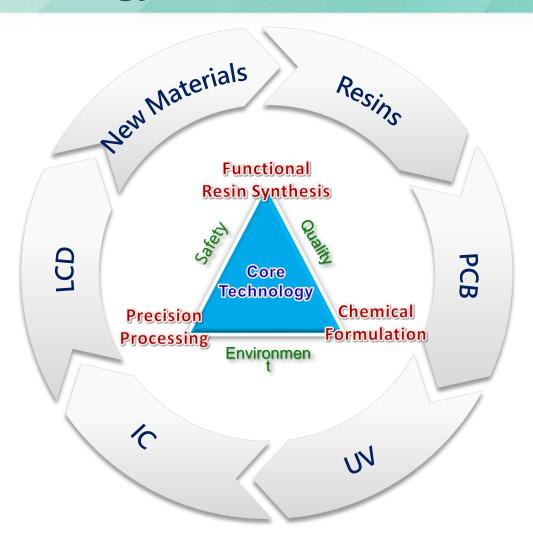
Development Milestones





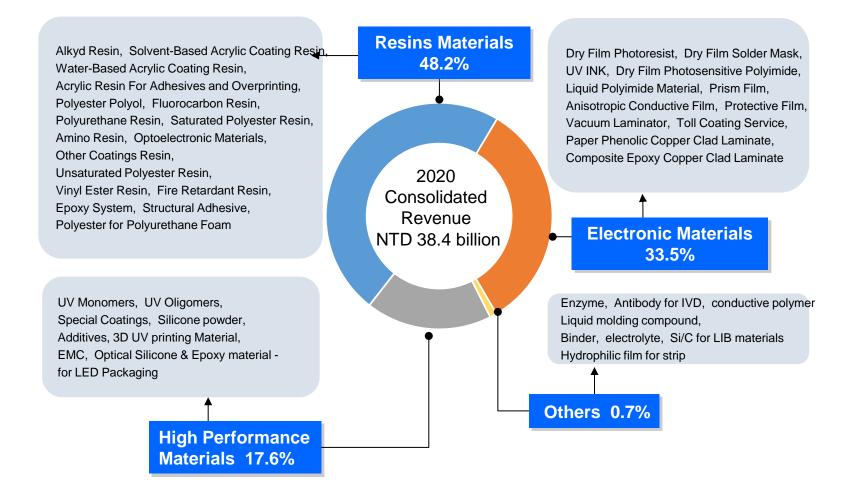
Core Technology





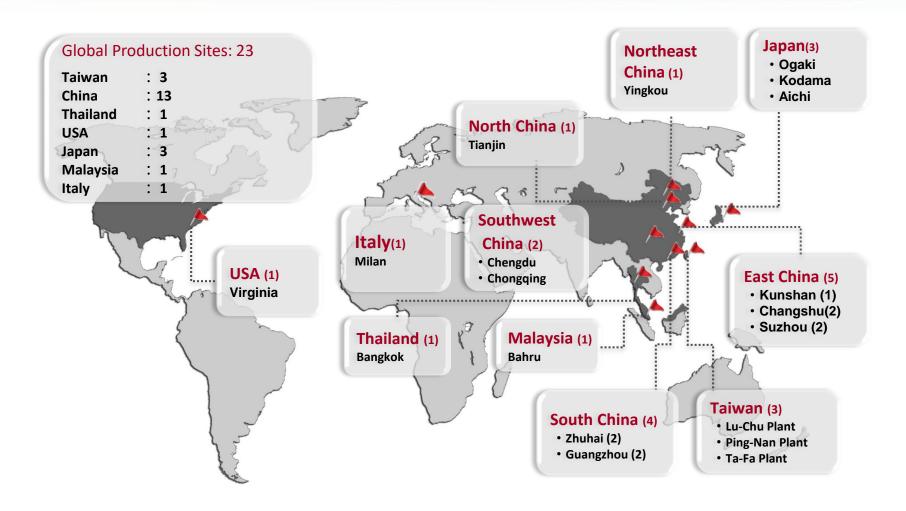
Business Group





Global Production Sites





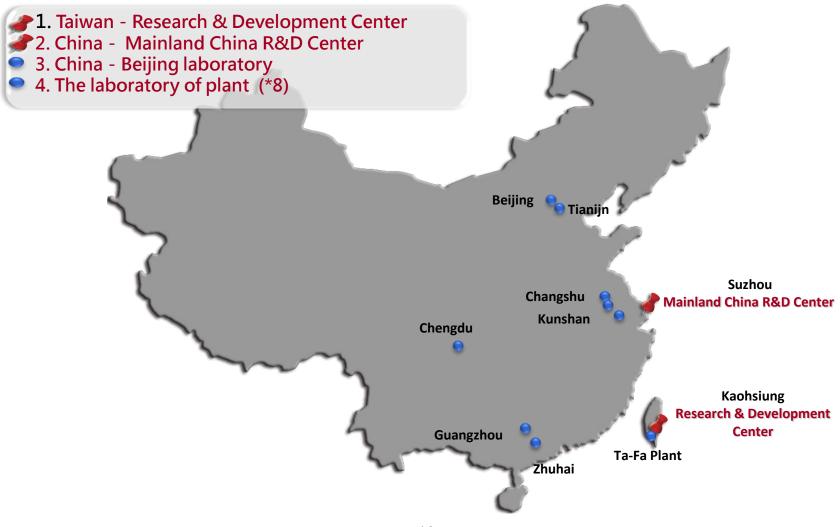
Global Service Network





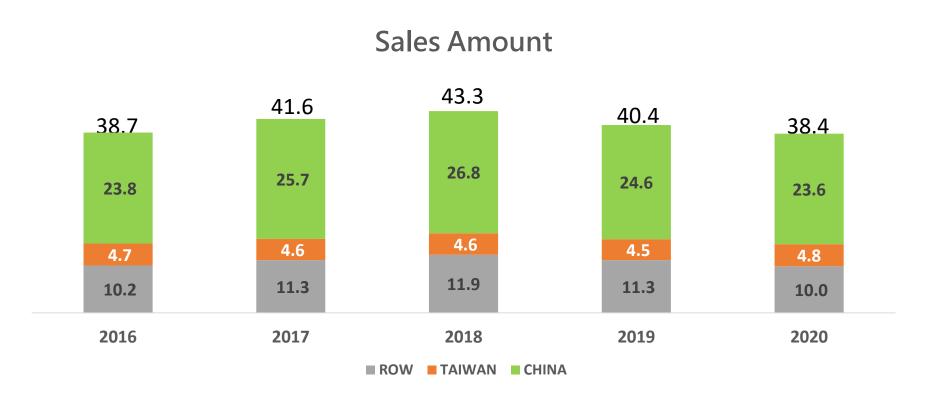
Global Research Sites





F2016-F2020 Annual Sales





Unit: NTD Billion

R&D Honor



- 2001 Distinguished Award for Industry Technology Advancement, the highest honor granted
- 2003 Set up Industrial Technology Innovation Center approved by Ministry of Economic Affairs
- 2005 Honored NBIA International Incubation Award from Open Laboratory /Incubation Center of ITRI
- 2007 Awarded Innovation Elite Prize of Taiwan nanotechnology (Industry Award) by Taiwan Nanotechnology Industry Development Association
- 2008 Awarded Industrial Contribution Prize in TCIA Industrial Excellent Award 2008
- 2008 Awarded "Long-Standing Enterprise for 40-year upward" by Ministry of Economic Affairs, R.O.C
- 2009 Awarded "National Standardization Award" by Ministry of Economic Affairs, R.O.C.
- 2010 Awarded Outstanding Enterprise Innovation Award by Taiwan Nanotechnology
- 2013 Awarded "Taiwan Mittelstand Award" by Ministry of Economic Affairs, R.O.C.
- 2015 Awarded Talent Quality Management System(TTQS) enterprise version Gold Medal by Ministry of Labor, R.O.C
- 2016 Awarded "National Defense Industry Contribution Award" by NCSIST
- 2018 Awarded "20TH Technology Management Award" by Chinese Society for Management of Technology



Financial Information



Financial information- B/S



Unit: NT\$ Millions

	2021H	1	2020		2019	
	Amount	%	Amount	%	Amount	%
Cash and cash equivalents and current financial assets	6,364	<u>11</u>	6,170	<u>11</u>	6,076	<u>11</u>
Accounts receivable	19,131	<u>32</u>	17,523	<u>31</u>	15,361	<u>29</u>
Inventories	9,540	<u>16</u>	7,493	<u>13</u>	7,182	<u>13</u>
Financial assets	3,689	<u>6</u>	3,344	<u>6</u>	3,043	<u>6</u>
Property, plant and equipment	16,158	<u>27</u>	16,623	<u>30</u>	17,436	<u>32</u>
Total Assets	59,808	<u>100</u>	56,189	<u>100</u>	53,797	<u>100</u>
Short-term borrowings	6,464	<u>11</u>	4,404	<u>8</u>	4,415	<u>8</u>
Current portion of long-term borrowings	2,391	<u>4</u>	2,211	<u>4</u>	4,547	<u>9</u>
Long-term borrowings	12,444	<u>21</u>	13,185	<u>23</u>	11,924	<u>22</u>
Total Liabilities	35,099	<u>59</u>	32,950	<u>59</u>	31,877	<u>59</u>
Total Equity	24,709	<u>41</u>	23,238	<u>41</u>	21,920	<u>41</u>
Key Financial Ratios						
Average cash collection days	139)	159		139	
Average days required for sale	84		93		86	
Current ratio (%)	197	7	210		191	

Financial information- P/L



Unit: NT\$ Millions

2021H1		2020	2020		2019	
Amount	%	Amount	%	Amount	%	
24,413	100	38,370	100	40,363	100	
5,458	22	8,886	23	7,857	19	
(3,164)	(13)	(5,747)	(15)	(5,522)	(14)	
2,295	9	3,139	8	2,335	6	
117	1	6	0	579	1	
	1,899		2,543		2,466	
	8		6		6	
1.5	3	2.0	5	1.9	9	
1	6	1	1	1	1	
	Amount 24,413 5,458 (3,164) 2,295 117	Amount % 24,413 100 5,458 22 (3,164) (13) 2,295 9 117 1	Amount % Amount 24,413 100 38,370 5,458 22 8,886 (3,164) (13) (5,747) 2,295 9 3,139 117 1 6 1,899 3 8 1.53 2.0	Amount % Amount % 24,413 100 38,370 100 5,458 22 8,886 23 (3,164) (13) (5,747) (15) 2,295 9 3,139 8 117 1 6 0 1,899 2,543 8 6 1.53 2.05	Amount % Amount % Amount 24,413 100 38,370 100 40,363 5,458 22 8,886 23 7,857 (3,164) (13) (5,747) (15) (5,522) 2,295 9 3,139 8 2,335 117 1 6 0 579 1,899 2,543	

Financial information- Cash flow



Unit: NT\$ Millions

	2021H1	2020	2019	
	Amount	Amount	Amount	
Cash and cash equivalents at the beginning of the year	6,108	6,010	6,085	
Cash flows from operating activities	(413)	4,148	4,946	
Acquisition of property, plant and equipment	(857)	(1,458)	(2,111)	
Increase (decrease) in borrowings	1,630	(997)	(2,228)	
Dividends paid	0	(1,736)	(1,116)	
Other items	(734)	134	914	
Effects of exchange rate changes on cash and cash equivalents	(223)	7	(480)	
Cash and cash equivalents at the end of the period	5,511	6,108	6,010	
Free cash flow	(1,270)	2690	2,835	
Note: Free cash flow= Cash flows from operating activities - Acquisition of property, plant and equipment				



Synthetic Resins Business overview



Business Lines and the Market



Coating

Alkyd resins, Oil-free polyester resins, Acrylic resins, High molecular weight polyester, Fluorocarbons resins, Amino resins, Phenolic resins, PUD.

Application

Architectural, Decorative, Wood coatings, Industrial coatings, Can coatings, Coil coatings, Automotive coatings, Marine and protective coatings,...etc

Adhesives

Acrylic resins for PSA, Polyester polyol, , High molecular weight polyester, PUD, PUR

Application

Tapes, Graphic Arts, Labels, Protective Films,...etc.

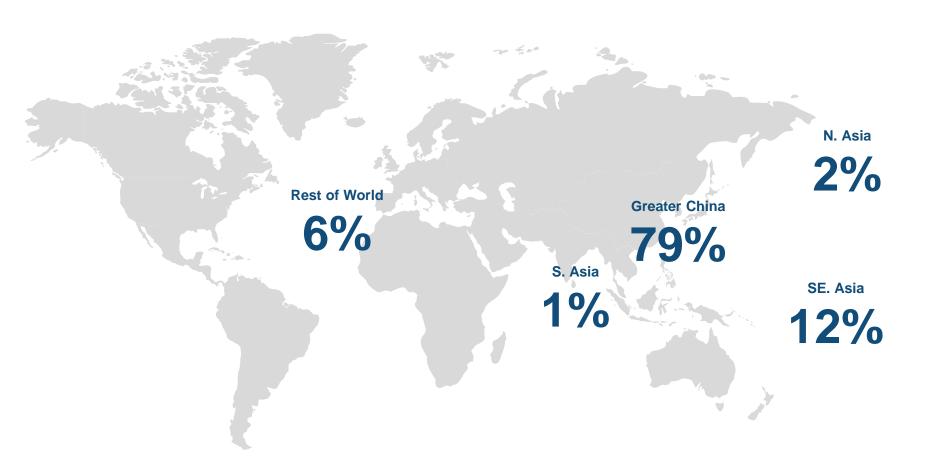
Core Technology of SR BU



Free-radical polymerization **Free-radical polymerization** Solution polymerization Emulsion polymerization Suspension polymerization Heterophase Polymerization **Step polymerization** Polyesterfication Addition polymerization of Step polymerization isocynate (Dispersion/solvent based/Solvent free) Co-condensation Polymerization (Phenol-fromaldehyde/ Melamine-fromaldehyde)

Sales by region as of 2020





Locations of SR



Production Site(6): Pingnan, Kunshan, Guangdong, Tianjin, Chengdu, Malaysia Under Planning (1): TongLing Sales Office (16) R&D (1) TS (6) Group and Region procurement. Three procurement centers: Taiwan, Shanghai, Zuhai China Taiwan Northern China Southwestern China Malaysia Eastern China Capacity (KT) Taiwan Southern China * Map not to Scale



Development and Transformation in SR

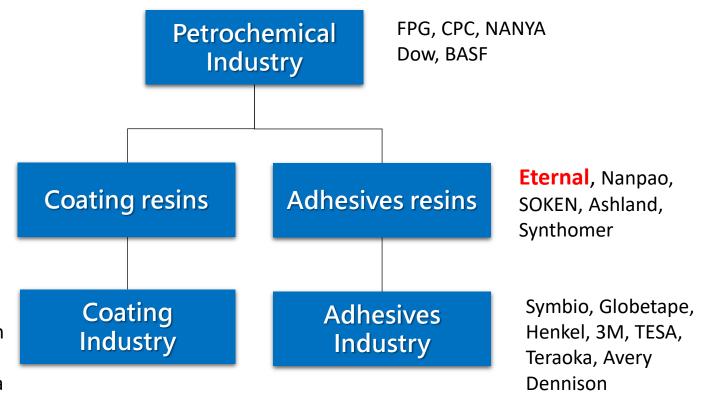


Supply chain of coating and adhesives resins



Eternal, Qualipoly, Daily-polymer, Allnex, Dow, BASF, Covestro, DIC

Rainbow paint, SW, PPG, AKZO, Nippon paint, RPM, Axalta, BASF, Kansai paint, Asia paints(India), Jotun



Coating and Adhesives resins market trend



China Market is one of the SR's most important markets.

Coating and Adhesives resins in China, CAGR, 2021-2026

Coating
Resins
+4.0%

Adhesives
Resins
+4.2%

Source: Forward intelligence Co., Ltd., ShenZheng

- · 2021-2026 The analysis report for demand forecast and invest strategy of coating industry in China
- 2021-2026 The analysis report for demand forecast and invest strategy of adhesive industry in China

The trends transfer to solvent-free, waterborne, powder, high-solid, and high-performance for environment-friendly.

The market trends in China

The coating industry keeps consistent with China's development strategy, boosts the sector to upgrade value, enhances the product portfolio, and increases Eco-friendly products.

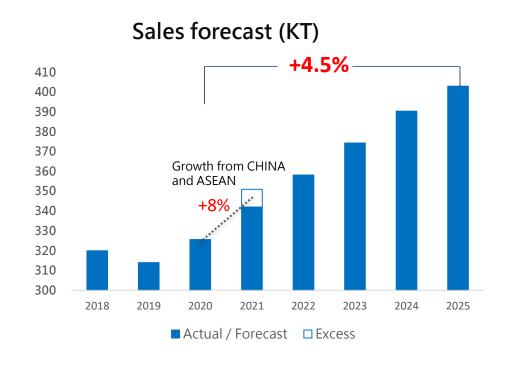
The adhesives industry will be hard to increase sharply as the past years ago. However, the drive will adjust the product value over the next few years.

Transformation and development of SR



Transformation and development

- Expand high-value portfolio
- Develop high performance materials
- Focus on Eco-Friendly Materials
- Rooted in ASEAN
- Boost competitions in China



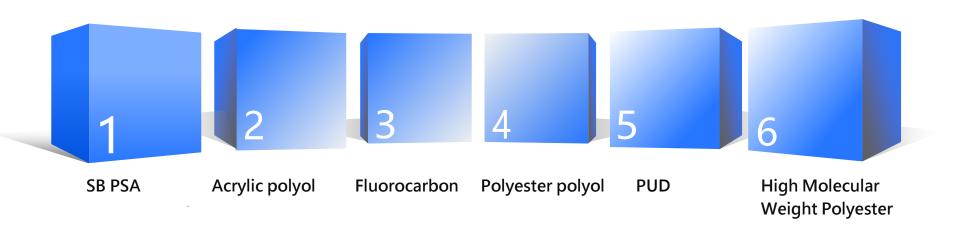
Expand high-value portfolio



High value (GM 25% ▲)
% of sales quantity in SR

35%

Expand the high-value products and enter the new application, ex: textile, fluoro industry, etc. It's the way to keep and grow the profit.



Develop High performance materials



Application	Resins materials
Adhesives, matting agent, Ink, textile, leather, heavy- duty coating for mental	Polyurethane dispersion
Glass coating, Solar Industries	Functional resins for anti-reflection and self-cleaning
Interior and exterior decoration coating	Photocatalyst resin
Advanced coating, extrusion profiles, film material	PCTFE
Powder coating for architecture	Fluorocarbon powder resins
Heavy-duty coating for industry	FEVE with solvent
Adhesive for Solar cell back sheet, aluminium plastic composite panel, steel bonding	High molecular weight polyester
Surface treatment for films/Sheet	PEDOT Conductive Polymer, Water borne High Molecular Weight Polyester
Adhesive for Textile, wood, automotive, appliances	PUR
Architecture Coating	Hollow microspheres emulsion
Floor coating, protective coating	Polyaspartic polyuria resins
The protective film for electronic Process	Acrylic PSA, PU PSA, UV Release PSA

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Focus on Eco-Friendly Materials



Eco-Friendly and Going green

ETERNAL focus on Functional & Environmental Friendly materials and invests in developing for Low energy consumption, Low-emission, Non-toxic & High-Performance Materials

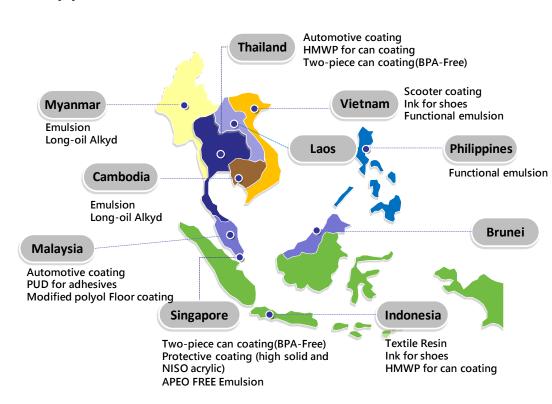
Low VOC & energy consumption	Materials for Green energy
High Solid (>80%)Solvent free	Resins for Wind power bladesMaterials for solar cell back
• PUR	sheet
• Solvent free PSA	

• Solvent free PSA Eco-Friendly • Dispersion • Water soluble Resin • Formaldehyde free Emulsion • APEO FREE Emulsion • PET for Alkyds Chemicals & Materials Recycling Biodegradable materials • Lactide • Biodegradable-Adhesive

Rooted in ASEAN



Opportunities in ASEAN



Eternal Materials Malaysia CAGR, 2020-2025

18%

- Based on Malaysia, Singapore, and Vietnam, blitz Indonesia, distribute Thailand
- Transfer the competitive products in GC to ASEAN
- Start to EMM Phase II construction planning

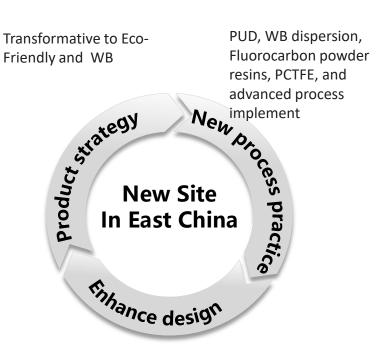
Boost competitions in China



New Site in East China:

- East China Market leads and drives industrial development in China, and also, it's the most critical market in SR BU.
- Capacity in the existed site is overloaded. Due to limited expansion, SR BU cannot practice the new process.
- Enhance process design in New Site.

ltem	Tong-ling
Location	Anhui, China
Size (M²)	150,000
Investment	RMB 683 million
Capacity(KT)	68
Commercial run	2024



Optimal production condition
Energy saving and waste reduction

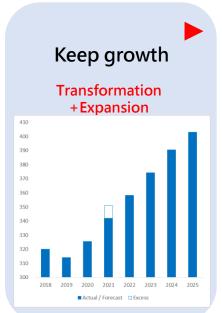
Outlook



Strategy







With targets that underpin our mission

- Industrial resins key player in Asia
- Create Shareholder Value



Q & A





Thank you for your listening.

